



CROOKED RIVER RANCH FIRE & RESCUE

6971 SW Shad Road, Crooked River Ranch, OR 97760
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www.crrfire.org

Notice of Board Meeting

The Crooked River Ranch Rural Fire Protection District Board of Directors will hold a Board of Directors meeting on Thursday, March 21st, 2024. The Board meeting will start at 6:30 pm and will be held at the fire station, which is located at 6971 SW Shad Road, Terrebonne, Oregon. Virtual access to the meeting can be found through the Zoom platform, by accessing our website, @ www.crrfire.org/meetings. The meeting is accessible to people with disabilities and will be recorded. Requests for other accommodations should be made to Crooked River Ranch Fire & Rescue at 541-923-6776 at least 48 hours before the meeting.

Board of Directors

Kay Norberg, President (Position 2)
David Palmer, Vice President (Position 3)
Joseph Costigan, Secretary (Position 4)
Brad Pahl, Treasurer (Position 1)
Cole Gayheart, Jr., (Position 5) (via Zoom)

District Staff

Fire Chief, Sean Hartley
Admin. Assistant, Dana Schulke (via Zoom)

Board Meeting Agenda

1. Call to Order – Director Norberg
 - 1.1 Flag Salute – Director Palmer
 - 1.2 Roll Call – Director Costigan
2. Review of Agenda – Director Norberg
3. Approval of minutes – Director Norberg
 - 3.1 Approval of Board Meeting minutes from February 15th, 2024
 - 3.2 Approval of Board Workshop minutes from February 29th, 2024
4. Financial Reports
 - 4.1 Acknowledge receipt and approval of the financial reports for February 2024
– Director Pahl
 - 4.2 Appointment of Board members to sign checks for Wednesday, April 10th and Thursday, April 25th, 2024 – Director Norberg
5. Unfinished business (consideration, discussion, and possible action on the following items):
 - 5.1 Budget calendar reminder – Fire Chief, Sean Hartley
 - 5.2 Workshop overview – Director Norberg / Fire Chief, Sean Hartley
6. New Business (consideration, discussion, and possible action on the following items):
 - 6.1 Consideration / revision of the District's Vision statement – Fire Chief, Sean Hartley
 - 6.2 2023 Annual Report presentation – Fire Chief, Sean Hartley
 - 6.3 Upcoming Board training for Best Practices discount – Director Norberg
7. Fire Chief's Report - submitted by Fire Chief, Sean Hartley in Board packet
8. CERT Report – Linda Kay Widmer
9. Comment/Questions:
 - 9.1 Public input on the current agenda topics
 - 9.2 Public input on future agenda topics – (Please limit to one topic)
10. Correspondence/ Recognitions/ Good of the Order – Director Norberg
11. Adjournment – Director Norberg

**Crooked River Ranch RFPD
6971 SW Shad Rd
Terrebonne, OR 97760-9250**

February 15, 2024

A Board meeting of the Crooked River Ranch Rural Fire Protection District Board of Directors took place on Thursday, February 15, 2024. The Board meeting was held at 6:30 pm and was held at the Crooked River Ranch Fire District Fire Station, located at 6971 SW Shad Road Crooked River Ranch, Oregon.

Board Meeting Minutes

- 1. Called to Order** at 6:00 pm by Director Norberg
 - 1.1 Flag Salute** – led by Director Palmer
 - 1.2 Roll Call** – Director Costigan completed the roll call, and the following individuals were in attendance: Directors Palmer, Costigan, Norberg, Gayheart and Pahl. Also attending the meeting was Fire Chief Sean Hartley, and Captain Adam Wiley. Administrative Assistant Dana Schulke was excused. Members of the public present were Bill Burt, Linda Kay Widmer and Corey Heyen.
- 2. Review of the Agenda** - Director Norberg reviewed the agenda. Director Costigan suggested that they bump up the Fire Chief’s report right after Unfinished Business. That way if there are any new topics to discuss, it will go under New Business.
- 3. Review/Approval of Meeting Minutes from January 18, 2024** – The minutes were in the Board packet for review. Director Pahl made a motion to approve the minutes from January 18, 2024, meeting, as presented. Director Gayheart seconded the motion. All voted to approve the minutes by stating “Aye,” motion carried, (5-0).
- 4. Financial Reports -**
 - 4.1 Acknowledge receipt and approval of financial reports for January 2024** - Director Pahl stated that we have balanced for the month of January, and everything came together. Chief Hartley stated that Jefferson County’s current Treasurer has resigned from the position, and Jeff Rasmussen the interim Treasurer, and Gabriel Soliz is now the finance director who is managing all the reporting to the agencies. There was a small issue with the reporting, which Gabriel was able to correct and submit back to Chief Hartley. Director Paul stated that we have \$1,704,507.61 in our General Fund for January. Director Palmer made a motion to approve the January 2024 financials as presented. Director Gayheart seconded the motion. All voted to approve the financials by stating “Aye,” motion carried, (5-0).
 - 4.2 Appointment of Board members to sign checks** – It was decided that Director Norberg and Director Gayheart will sign checks on Tuesday, March 12th and Director Norberg and Director Costigan will sign checks on Monday, March 25th, 2024.
- 5. Unfinished Business –**
 - 5.1 Update on 5-ton wildland engine donation** – Chief Hartley stated that we have received the paperwork back from our Attorney for the donation of the 5-ton. He will

inform everyone when the contact for the Lower Bridge Rangeland Fire Protection can get it on Tuesday, the 20th. Chief Hartley would like the Board members to come to the station that day for photo opportunities.

5.2 Discussion on date and time of next workshop meeting - per Director Norberg, we have most of the topics to discuss, however a date and time must be pinned down. There was discussion about having the workshop on Thursday, February 29th, as well as meeting at 2:00 pm in the afternoon, rather than in the evening. The time and date were agreed upon by all Board members. Nothing further was discussed.

6. Fire Chief's Report – at this time, the Board bumped up the Chief's report. The report was in the Board packet for all to review. Chief Hartley stated that BLM has completed most of their pile burning, they only have a couple more to do in the spring or late fall. Director Palmer asked if the left-over piles were "chippable"? Chief Hartley will ask and get back to him on that question. The Chief informed the Board to save the date of Saturday, May 4th for our annual Emergency Preparedness Open House. It will be from 10:00 am – 1:00pm. More information is to follow on presenters and vendors. 531 was out in Prineville at Omco to add some more storage to it and we got it back in service today. Our snowplow is in for repairs due to a glass, due to a bungee cord striking the window. The Chief is waiting for a call from the State regarding receiving our new fire truck, as we should be getting it by the end of March. He also stated that we are reviewing our standards of guidelines for operational procedures. His hope is to have this project done by the end of April. He is meeting with Sgt. Bryan Skidgel with Jefferson County Sherriff's office to review the evacuation procedures for the Ranch, which will include other agencies, our CERT team, etc. Chief Hartley also stated that he wanted to thank Vicki Burt for helping us with all the administrative tasks while Dana was out on medical leave. He also stated that a few nights ago we had back-to-back calls and his staffing plan worked accordingly by having both ambulances available for the calls. There was no further discussion in his report.

7. New Business – there was no "new" business discussed

8. CERT report - Linda Kay stated in a personal note that she got her first ride in the ambulance and was treated very well by the staff. She stated the team took November and December off from training. The January training consisted of Sgt. Skidgel coming and reviewing with the team his efforts on getting a Search and Rescue team put together with different resources, etc. She stated that one of the CERT members got to go to an additional training class for traffic control management, which came out of the CERT line item in the district's budget. She is hoping that in March the team will be refreshing their CPR skills, along with reviewing the evacuation plans with Chief Hartley and Sgt. Skidgel. She is collaborating with them on getting better signage throughout the Ranch for evaluation purposes. Director Gayheart asked how many members are in the CERT team. Linda Kay stated she has seven regulars that show up all the time, with a few others that are hit and miss on their attendance. Director Gayheart asked if she was planning any basic training for the future, she stated it has been hard to schedule one as she likes to have at least ten people attend the basic training. It was mentioned that the CERT team will be presented on the district's website, and she is currently working with Grant, our PIO, on this. There was also discussion on doing live-fire training with the CERT team to help the district's crew find bodies in the structure, etc.

9. Comments/Questions:

9.1 Public input on the current agenda – Corey Heyen stated he has had issues with his neighbors and some post-traumatic stress from being in the war. Director Costigan was encouraging public input and questions to ensure more transparency.

9.2 Public input on future agenda topics – Bill Burt asked if there were actual plans to look at for evacuations. Chief Hartley stated that he is meeting with Sgt. Skidgel tomorrow regarding this, and it will be mapped out to share with everyone in the future.

10. Correspondence/Recognitions/Good of the order – Linda Kay stated that she has emailed the National Weather Service to request weather spotting training at our facility. Chief Hartley stated that we will be getting a new weather monitoring system, and it will be in next year's budget.

11. Adjournment by Director Norberg at 7:14 pm.

Respectfully,
Dana Schulke
Administrative Assistant

**Crooked River Ranch RFPD
6971 SW Shad Rd
Terrebonne, OR 97760-9250**

February 29, 2024

A Board Workshop meeting of the Crooked River Ranch Rural Fire Protection District Board of Directors took place on Thursday, February 24, at 2:00 pm, at the Crooked River Ranch Fire District Fire Station, located at 6971 SW Shad Road Crooked River Ranch, Oregon.

Board Workshop Minutes

Called to Order at 2:01 pm by Director Norberg

1.1 Flag Salute – led by Director Palmer

1.2 Director Costigan completed the roll call, and the following individuals were in attendance: Directors Gayheart, Costigan, Norberg, Pahl and Palmer. Also, in attendance was Fire Chief Sean Hartley, Administrative Assistant Dana Schulke and Captain Alysha Delorto. Members of the public in attendance were William Burt and Robin Huber.

2. Discussion on comparison to neighboring fire districts - Director Costigan stated that in a prior discussion he participated in, there was mention of comparing our district to others in Central Oregon. He thought it would be beneficial to mention who the neighboring districts are for clarification purposes. They are as follows: Warm Springs Fire, Black Butte Fire, Bend Fire, Crook County Fire, Sisters-Camp Sherman Fire, Sunriver Fire, LaPine Fire, Redmond Fire and Jefferson County Fire & EMS. Cloverdale Fire was mentioned; however, they are an agency that does not transport to the hospital. Director Costigan stated that some of these agencies are in comparison to ours financially on the EMS side. Captain Delorto stated that Warm Springs is federally funded, therefore for comparison purposes, they are not included in any data collection. Director Palmer asked Chief Hartley about Collective Bargaining Agreements and utilizing comparable size district's when collecting data. Chief Hartley stated he does utilize the same similar districts when collecting data for revising the Collective Bargaining Agreement.

3. Discussion on Fire Med memberships / rates – There was a comparison sheet of neighboring fire districts and what their Fire Med membership rates were in the Board packet. Chief Hartley stated they he has found no other fire district that charges less than we do. Redmond Fire is the closest at \$50. Their Board of Directors is looking at raising their rates, or potentially doing away with the program. Redmond Fire's Fire Med program is managed by Life Flight, who charges an administrative fee for collecting the payments, etc. It was stated by Administrative Assistant Schulke that Jefferson County Fire & EMS has a lifetime membership option of \$1,000. Chief Hartley stated that the income from the Fire Med program is still covering the number of write-offs at the end of the month. Discussion ensued between the Board and Chief Hartley regarding the costs of the program, materials, Dana's time for processing the payments, when the district started the \$45 fee for the program, etc. Additional discussion ensued regarding why residents are not taking

advantage of the program, that it is a service to the community. The organization "MASA" is cutting into the Fire Med program, which affects the membership. Director Costigan stated that we need to look at a full year's data on the program to make a decision on increasing the rate, or not. Director Gayheart stated that he would like to see 3 years' worth of data, at 15% loss consecutively to make a decision. After much discussion, it was decided that the Board would like to see consecutive numbers each month on the costs of the program (Dana's time, materials, postage etc.) The Board will then revisit this topic at a later date once they have received more data from Chief Hartley.

4. Discussion on revising the District's Vision Statement – Chief Hartley had the current Vision, Mission, and Core Values in the Board packet for review. Chief Hartley asked the Board if they would like to revise the Vision statement, and do they find that it is still representative of what we are trying to achieve. He also included the pages from the Executive Officer Book from DPSST and National Fire Academy regarding having a Vision/ Mission statement and Core Values. He is having the Board review the statements as he has found out from some other agencies that your Vision and Mission statement (as well as Core Values) has become outdated. We need to review them every 5 years or so to make sure it fits the direction of where we are going. Discussion ensued between the Board members and Chief Hartley. Chief Hartley is asking the staff as well as the Board members to provide different core values to reduce the size of how many we currently have. Once everything has been brought to the table and given to Chief Hartley, he will incorporate them into the revised Strategic Plan that he is working on. This topic will be discussed further at a later date.

5. Discussion on acquiring a new Fire Apparatus for the District / Financing / Used vs. New - At this time Chief Hartley brought up to the Board the need for a new fire truck to replace 521 (which is going on 25 years old). Chief Hartley has reached out to get quotes from several fire apparatus manufacturers. We have applied for 3 AFG grants to acquire a new engine and have been turned down. There was much discussion between the Board and Chief Hartley regarding costs for a used apparatus and costs for a new apparatus. Chief Hartley stated overall, he feels we need to purchase a commercial cab new engine. He presented the Board with several quotes for a new engine.

Director Costigan stated he would like to see a bid and all the specifications for our needs and wants, as per Chief Hartley we will have to do a Request for Proposal or go through a group purchasing organization that specializes in public safety purchases. Chief Hartley showed the Board pictures of potential apparatus that are used. Chief Hartley stated that the next piece of this acquisition would be how to finance this purchase. We have made four payments on the ambulance, and we could pay the ambulance off, which would be a little over \$79,000. There was discussion on several options on how to finance and acquire the new apparatus and for what we can sell 522.

There was a question from Bill Burt in regard to the Capital Reserve Fund and what items we are saving for. Discussion ensued regarding the mileage of the ambulances and their use. Chief Hartley's plan is to acquire another new ambulance, then refurbish the older ones, along with getting a new structure engine. Discussion ensued about leasing options, current interest rates and when we decided to order the new engine. Director Pahl stated he would like to get the ambulance paid off in December 2024, as well as be prepared to pay half down on the new engine. Chief Hartley stated if he has the Board's consensus, he can put the purchase of the engine in the proposed budget for next year, as it will take a couple years even to take delivery of it. It was agreed upon by the Board and he will reach out to the financing companies to get figures.

6. Discussion on revising the district's ambulance rates - Captain Delorto collected data on the ambulance rates from the surrounding agencies. Warm Springs and Black Butte were left out due to federal funding and ambulance fees included in homeowners' association fees. The bottom of the sheet that the Board had showed average figures, as well as what Captain Delorto is proposing that we increase in the next fiscal year. Currently, we are at the bottom 25% with our current rates. GEMT funds/ rates for our District are currently at \$3,900 per transport. Discussion ensued regarding different rates for different treatments that we do for Diabetic calls, Cardia Arrest, etc. Captain Delorto stated that the proposed figures she is introducing would be for 5 years, and then more data would be collected as we get closer to that fifth year to see if an increase would be proposed again. Director Costigan stated that the proposed numbers puts us right to where Jefferson County Fire & EMS is. The Board agreed to the proposed numbers. Chief Hartley stated these rates would be affective July 1, 2024. The Board will need to revise the rates in a Board meeting and make a Resolution attaching the new rates. This topic will be discussed at the April Board meeting for any public comment. In May it will be discussed again, and the vote and Resolution can be signed at June's Board meeting. Discussion ensued regarding body recovery from the canyon. The Chief stated he does not feel we should charge for this, as families are already going through a traumatic situation, and it is a good training opportunity for our crew. We may consider charging a rate for rescues, as we have equipment that has to go through a lot of wear and tear, etc. This has yet to be determined for our District.

7. Adjournment of the workshop ended at by Director Norberg @ 4:13 pm

Balance Sheet

Crooked River Ranch Fire & Rescue
As of February 29, 2024

Account	Feb 29, 2024
Assets	
Current Assets	
Cash and Cash Equivalents	
Bond Fund	30,269.05
Capital Reserve Fund	463,056.51
Chase Business	28,572.57
Chase Payroll	5,170.25
Chase Savings	376,650.43
General Fund	414,340.58
Local Option Levy Fund	744,022.16
Total Cash and Cash Equivalents	2,062,081.55
Total Current Assets	2,062,081.55
Total Assets	2,062,081.55
Liabilities and Equity	
Liabilities	
Current Liabilities	
A. DELORTO	525.44
A. WILEY	6.99
D. MCDONALD	290.49
D. SCHULKE	934.67
S. HARTLEY	234.98
Payroll Liabilities	(1,043.53)
FIB - Credit Cards	452.45
Total Current Liabilities	1,401.49
Total Liabilities	1,401.49
Equity	
Current Year Earnings	2,060,680.06
Total Equity	2,060,680.06
Total Liabilities and Equity	2,062,081.55
	1,568,755.99
General Fund Net Income	1,567,354.50

Budget Variance

Crooked River Ranch Fire & Rescue

For the month ended February 29, 2024

Cash Basis

Fund Name is General Fund.

Account	Feb. Actual	1-Jul Feb-24	Budget	Variance	Variance %
Revenue					
Ambulance Revenue	11,264.91	239,720.23	275,000.00	(35,279.77)	-12.83%
Beginning Fund Balance	0.00	1,284,784.89	856,886.00	427,898.89	49.94%
Conflagration Revenue	0.00	39,958.36	39,939.00	19.36	0.05%
Contractual Income	0.00	400.00	400.00	0.00	0.00%
Emergency Address Signs	25.00	175.00	500.00	(325.00)	-65.00%
FireMed	1,080.00	9,362.12	13,320.00	(3,957.88)	-29.71%
Grant Funds	0.00	0.00	493,499.00	(493,499.00)	-100.00%
Interest	2,026.66	14,314.82	7,500.00	6,814.82	90.86%
Misc. Income	1,800.00	4,926.61	7,500.00	(2,573.39)	-34.31%
Previously Levied Taxes	1,033.49	22,984.64	25,000.00	(2,015.36)	-8.06%
Taxes Collected in Year Levied	19,097.03	1,083,852.35	1,083,566.00	286.35	0.03%
Training Income	0.00	0.00	500.00	(500.00)	-100.00%
Total Revenue	36,327.09	2,700,479.02	2,803,610.00	(103,130.98)	-3.68%
Gross Profit	36,327.09	2,700,479.02	2,803,610.00	(103,130.98)	-3.68%
Operating Expenses					
Debt Service:Apparatus Payment	0.00	27,045.17	27,046.00	(0.83)	0.00%
Debt Services & Contingency:Contingency	0.00	0.00	38,721.00	(38,721.00)	-100.00%
General Fund, Transfer Out	0.00	90,746.00	90,746.00	0.00	0.00%
Materials & Services					
Administration	2,447.64	20,196.04	18,450.00	1,746.04	9.46%
Building Maintenance & Supplies	2,127.34	12,642.35	30,000.00	(17,357.65)	-57.86%
CERT Program	70.00	1,578.49	5,000.00	(3,421.51)	-68.43%
Department Services	61.00	1,409.64	5,000.00	(3,590.36)	-71.81%
Dispatch	68,347.59	68,347.59	70,350.00	(2,002.41)	-2.85%
EMS Operations	2,191.35	33,888.18	45,690.00	(11,801.82)	-25.83%
Fire Operations	7,078.35	8,936.74	34,750.00	(25,813.26)	-74.28%
Fuel	835.81	9,581.11	20,000.00	(10,418.89)	-52.09%
Insurance	0.00	38,991.00	40,000.00	(1,009.00)	-2.52%
OSFM OFSCP - PPE/Uniform	0.00	4,198.50	9,500.00	(5,301.50)	-55.81%
Prevention	357.33	997.33	2,000.00	(1,002.67)	-50.13%
Professional Services	804.58	28,711.63	20,850.00	7,861.63	37.71%
Radios & Communications	2,760.38	24,780.36	31,586.00	(6,805.64)	-21.55%
Rope Rescue Operations	1,964.55	3,292.07	3,000.00	292.07	9.74%
SAFER Grant Expenditures	1,167.00	25,047.56	42,000.00	(16,952.44)	-40.36%
Training	392.97	10,663.16	24,455.00	(13,791.84)	-56.40%
Travel	0.00	1,265.11	5,000.00	(3,734.89)	-74.70%
Tuition Reimbursement	0.00	10,500.00	31,500.00	(21,000.00)	-66.67%
Uniforms	94.80	5,395.91	7,000.00	(1,604.09)	-22.92%
Utilities	5,000.41	23,257.54	34,800.00	(11,542.46)	-33.17%
Vehicle/Equipment Maintenance	531.25	17,941.87	35,000.00	(17,058.13)	-48.74%
Volunteer Incentive Program	0.00	4,830.00	20,800.00	(15,970.00)	-76.78%
Wellness Program	2,435.00	2,847.48	10,000.00	(7,152.52)	-71.53%
Total Materials & Services	98,667.35	359,299.66	546,731.00	(187,431.34)	-34.28%
Personnel Services					
Administrative Assistant	3,842.92	29,430.28	44,254.00	(14,823.72)	-33.50%
Administrative Assistant Overtime	0.00	565.88	3,017.00	(2,451.12)	-81.24%
Employee Benefits	15,644.10	117,215.89	241,547.00	(124,331.11)	-51.47%
Fire Chief	6,666.68	56,219.68	87,135.00	(30,915.32)	-35.48%
Part-Time Personnel	0.00	41,369.26	35,000.00	6,369.26	18.20%
Payroll Taxes	3,741.87	32,938.45	53,933.00	(20,994.55)	-38.93%

PERS	11,893.88	86,688.45	207,337.00	(120,648.55)	-58.19%
Shift Personnel Overtime	3,203.00	34,956.70	53,619.00	(18,662.30)	-34.81%
Shift Personnel Wages	17,024.02	127,719.69	202,151.00	(74,431.31)	-36.82%
Shift Firefighter/Paramedic OT	261.08	3,724.14	32,642.00	(28,917.86)	-88.59%
Shift Firefighter/Paramedic Wage	7,598.50	55,459.94	132,291.00	(76,831.06)	-58.08%
Student Volunteer Stipends	1,200.00	6,495.00	10,800.00	(4,305.00)	-39.86%
Volunteer Conflag Reimbursement	0.00	15,463.51	20,106.00	(4,642.49)	-23.09%
Volunteer Stipends & Benefits	3,900.00	27,800.00	45,000.00	(17,200.00)	-38.22%
Workers Comp. & Group Accident Insurance	0.00	19,986.82	26,000.00	(6,013.18)	-23.13%
Total Personnel Services	74,976.05	656,033.69	1,194,832.00	(538,798.31)	-45.09%
Total Operating Expenses	173,643.40	1,133,124.52	1,898,076.00	(764,951.48)	-40.30%
Net Profit	(137,316.31)	1,567,354.50	905,534.00	661,820.50	73.09%

Budget Variance

Crooked River Ranch Fire & Rescue
For the month ended February 29, 2024
Cash Basis

Fund Name is Capital Reserve Fund.

Account	July 2023 -		Budget	Variance	Variance %
	Actual	Feb-24			
Revenue					
Beginning Fund Balance	0.00	396,669.29	382,067.00	14,602.29	3.82%
Interest	718.10	5,459.14	4,500.00	959.14	21.31%
Misc. Income	0.00	7,902.50	7,903.00	(0.50)	-0.01%
Total Revenue	718.10	410,030.93	394,470.00	15,560.93	3.94%
Gross Profit					
	718.10	410,030.93	394,470.00	15,560.93	3.94%
Other Income					
Transfer(s) In	0.00	90,746.00	90,746.00	0.00	0.00%
Total Other Income	0.00	90,746.00	90,746.00	0.00	0.00%
Operating Expenses					
Capital Outlay & Grant Awards:Building Purchase	0.00	22,040.42	43,195.00	(21,154.58)	-48.97%
Capital Outlay & Grant Awards:Fire Purchases	0.00	15,680.00	15,805.00	(125.00)	-0.79%
Total Operating Expenses	0.00	37,720.42	59,000.00	(21,279.58)	-36.07%
Net Profit	718.10	463,056.51	426,216.00	36,840.51	8.64%

Budget Variance

Crooked River Ranch Fire & Rescue
For the month ended February 29, 2024
Cash Basis

Fund Name: Bond Fund

Account	Feb. Actual	Jul 2023-Feb 2024	Budget	Variance	Variance %
Revenue					
Beginning Fund Balance	0.00	13,629.18	10,000.00	3,629.18	36.29%
Interest	40.23	782.83	500.00	282.83	56.57%
Previously Levied Taxes	173.10	4,583.58	3,500.00	1,083.58	30.96%
Taxes Collected in Year Levied	3,250.39	183,717.46	199,600.00	(15,882.54)	-7.96%
Total Revenue	3,463.72	202,713.05	213,600.00	(10,886.95)	-5.10%
Gross Profit					
	3,463.72	202,713.05	213,600.00	(10,886.95)	-5.10%
Operating Expenses					
Debt Service: Bond Payment	0.00	172,444.00	193,028.00	(20,584.00)	-10.66%
Total Operating Expenses	0.00	172,444.00	193,028.00	(20,584.00)	-10.66%
Net Profit					
	3,463.72	30,269.05	20,572.00	9,697.05	47.14%

Payable Invoice Detail

Crooked River Ranch Fire & Rescue

For the period February 1, 2024 to February 29, 2024

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
4Imprint						
Feb 20, 2024	PO-0425 / Inv 26682579	Wolverine Pens with CRR Fire imprinted on them	500	335.00	Paid	Materials & Services:Prevention
Feb 20, 2024	PO-0425 / Inv 26682579	shipping	1	22.33	Paid	Materials & Services:Prevention
Total 4Imprint			501	357.33		
Adobe						
Feb 26, 2024	XXXX	Annual Fee for Acrobat Pro	1	239.88	Paid	Materials & Services:Administrati on
Total Adobe			1	239.88		
Aflac						
Feb 20, 2024	K6J61 - ACH	Premiums from staff for February	1	668.34	Paid	Payroll Liabilities
Total Aflac			1	668.34		
Ahava Healthcare						
Feb 5, 2024	39	Firefighter Examination and Lab Testing for David	1	885.00	Paid	Materials & Services:Wellness Program
Feb 5, 2024	40	Firefighter physical and lab testing for Sean	1	725.00	Paid	Materials & Services:Wellness Program
Feb 5, 2024	41	Firefighter physical and lab testing for Alysha	1	825.00	Paid	Materials & Services:Wellness Program
Feb 5, 2024	38	Firefighter Physical and lab testing for Allyn Bright	1	1,167.00	Paid	Materials & Services:SAFER Grant Expenditures
Total Ahava Healthcare			4	3,602.00		
BIOMED						
Feb 20, 2024	104284	Background check for Allyn Bright	1	29.00	Paid	Materials & Services:Professional Services:Background Checks
Total BIOMED			1	29.00		
Blue Mountain Networks						
Feb 6, 2024	54110 - ACH	Phone and Internet charges for February	1	679.72	Paid	Materials & Services:Utilities:Tele communications
Total Blue Mountain Networks			1	679.72		
BoundTree Medical, LLC						

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 6, 2024	85239505 - ACH	EMS supplies for Ambulances & EMS stock room	1	625.62	Paid	Materials & Services:EMS Operations:Supplies
Total BoundTree Medical, LLC			1	625.62		
Braun Northwest						
Feb 20, 2024	Inverter display	Magnum mini remote	1	130.00	Paid	Materials & Services:Vehicle/Equipment Maintenance:518976
Feb 20, 2024	Inverter display	remote cable	1	20.00	Paid	Materials & Services:Vehicle/Equipment Maintenance:516608
Feb 20, 2024	Inverter display	Shipping	1	25.90	Paid	Materials & Services:Vehicle/Equipment Maintenance:516608
Total Braun Northwest			3	175.90		
Carson Oil Company, Inc.						
Feb 5, 2024	CP-00500269 - EFT	Fuel for all appratus	1	423.70	Paid	Materials & Services:Fuel
Feb 20, 2024	CP-00503392 - EFT	Fuel for all apparatus	1	442.17	Paid	Materials & Services:Fuel
Total Carson Oil Company, Inc.			2	865.87		
Cascade Fire Equipment						
Feb 16, 2024	Drip torch	Drip torch	5	843.85	Paid	Materials & Services:Fire Operations:Supplies/Equipment
Feb 16, 2024	Drip torch	Shipping	1	50.00	Paid	Materials & Services:Fire Operations:Supplies/Equipment
Total Cascade Fire Equipment			6	893.85		
Crooked River Ranch Water Company						
Feb 1, 2024	94 - EFT	Base Rate	1	168.63	Paid	Materials & Services:Utilities:Water
Feb 1, 2024	94 - EFT	Water	1	28.69	Paid	Materials & Services:Utilities:Water
Total Crooked River Ranch Water Company			2	197.32		
Crooked River Sanitary						
Feb 1, 2024	00014 - EFT	Sanitation services for January	1	72.02	Paid	Materials & Services:Utilities:Sanitation
Total Crooked River Sanitary			1	72.02		
Dana Schulke						
Feb 1, 2024	MERP reimbursement	MERP reimbursement for 2023	1	1,568.26	Paid	Personnel Services:Employee

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
						Benefits:HRA Reimbursements
Total Dana Schulke			1	1,568.26		
Day Wireless Systems						
Feb 1, 2024	811066	Removal of old radios and install of new radios (received from Grant),, Hole Mount w/o Connector Larsen and, MHZ Unity 1/4 wave Antw/Brass Button	1	2,760.38	Paid	Materials & Services:Radios/Communications
Total Day Wireless Systems			1	2,760.38		
Deschutes County 911 Service District						
Feb 7, 2024	4038	Annual 911 User Fees for Dispatch Services 22/23	1	68,347.59	Paid	Materials & Services:Dispatch Services
Total Deschutes County 911 Service District			1	68,347.59		
FirePro, LLC						
Feb 1, 2024	12466404	Annual Service Call for servicing Station Fire Extinguishers	1	663.00	Paid	Materials & Services:Fire Operations:Service & Testing
Total FirePro, LLC			1	663.00		
First Citizens Bank						
Feb 16, 2024	44139171 - EFT	Copier Lease Payment	1	138.43	Paid	Materials & Services:Administration:Copier Expenses
Feb 16, 2024	44139171 - EFT	Color Copies	1	44.85	Paid	Materials & Services:Administration:Copier Expenses
Feb 16, 2024	44139171 - EFT	B/W Copies	1	4.87	Paid	Materials & Services:Administration:Copier Expenses
Total First Citizens Bank			3	188.15		
HRA VEBA Trust						
Feb 20, 2024	YA422 - ACH	Contributions for staff	7	2,450.00	Paid	Personnel Services:Employee Benefits:HRA VEBA
Total HRA VEBA Trust			7	2,450.00		
IAFF 3650 - Redmond Firefighters Union						
Feb 5, 2024	Union Dues - ACH	Union Dues for: Alysha, David, Adam, Elizabeth and Laura	5	170.00	Paid	Payroll Liabilities
Feb 5, 2024	PAC Donations - ACH	PAC donations from Staff	1	18.08	Paid	Payroll Liabilities
Feb 20, 2024	Union Dues - ACH	Union Dues for: David, Alysha, Adam, Elizabeth & Laura	5	170.00	Paid	Payroll Liabilities

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 20, 2024	PAC Donations - ACH	PAC Donations from staff	1	18.08	Paid	Payroll Liabilities
Total IAFF 3650 - Redmond Firefighters Union			12	376.16		
Life Flight Network						
Feb 20, 2024	Annual Renewal	Annual renewal for air transportation for volunteers/Board members	22	1,650.00	Paid	Materials & Services:Administrati on:Memberships
Total Life Flight Network			22	1,650.00		
Life-Assist						
Feb 1, 2024	1399942 - ACH	Amiodarone 150/3ml (50mg/1ml) vial	1	0.97	Paid	Materials & Services:EMS Operations:Supplies
Feb 7, 2024	1404298 - ACH	Solu-Medrol 125mg/2ml	3	49.29	Paid	Materials & Services:EMS Operations:Supplies
Feb 7, 2024	1404298 - ACH	Naloxone 2mg/2ml (1mg/1ml) Luer-Jet Syringe	3	115.47	Paid	Materials & Services:EMS Operations:Supplies
Total Life-Assist			7	165.73		
Local Government Law Group						
Feb 16, 2024	68596	Services rendered for preparing revisions to bill of sale for surplus of apparatus.	1	324.00	Paid	Materials & Services:Professional Services:Legal
Total Local Government Law Group			1	324.00		
National Hose Testing Specialties, Inc.						
Feb 16, 2024	PO-0426 / Inv. 51352	Replacement halyard for training ladder	1	85.00	Paid	Materials & Services:Fire Operations:Supplies/E quipment
Feb 16, 2024	PO-0426 / Inv. 51352	shipping	1	19.00	Paid	Materials & Services:Fire Operations:Supplies/E quipment
Total National Hose Testing Specialties, Inc.			2	104.00		
Nationwide Retirement Solutions						
Feb 5, 2024	Deferred Comp - EFT	Deferred Compensation contributions from staff	1	295.00	Paid	Payroll Liabilities
Feb 20, 2024	Deferred Comp - EFT	Deferred Comp contributions from staff	1	295.00	Paid	Payroll Liabilities
Total Nationwide Retirement Solutions			2	590.00		
Norm Park						

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 1, 2024	Reimbursement	Reimbursement of Flagger Certification/Work Zone Traffic Control Class	1	70.00	Paid	Materials & Services:CERT Program
Total Norm Park			1	70.00		
OMCO						
Feb 20, 2024	12916	Installed Single Door Compartment on Apparatus,	2	3,600.00	Paid	Materials & Services:Fire Operations:Supplies/E quipment
Total OMCO			2	3,600.00		
Oregon PERS						
Feb 7, 2024	PERS - EFT	Employer contributions	1	5,096.58	Paid	Personnel Services:PERS
Feb 7, 2024	PERS - EFT	Employee contributions paid by Employer	1	1,194.00	Paid	Personnel Services:PERS
Feb 20, 2024	PERS- EFT	Employer contributions	1	5,158.35	Approved	Personnel Services:PERS
Feb 20, 2024	PERS- EFT	Employee contributions, paid by employer	1	1,205.77	Approved	Personnel Services:PERS
Total Oregon PERS			4	12,654.70		
Pacific Power						
Feb 20, 2024	24712171-001 / - EFT	Basic Charges, Load Size Charge, Demand Charge, Delivery Charges, Kilowatt Usage	1	3,806.49	Paid	Materials & Services:Utilities:Electric
Total Pacific Power			1	3,806.49		
Peterson						
Feb 5, 2024	SW2900090847	Annual 1 Year Maintenance on Building Generator	1	1,861.00	Paid	Materials & Services:Building & Maintenance:Maintenance
Total Peterson			1	1,861.00		
Rescue Northwest						
Feb 22, 2024	PO-0423 / Inv 5466	1/2" rope - red	300	456.00	Paid	Materials & Services:Rope Rescue Operations
Feb 22, 2024	PO-0423 / Inv 5466	1/2" rope lifeline - black	550	836.00	Paid	Materials & Services:Rope Rescue Operations
Feb 22, 2024	PO-0423 / Inv 5466	technical rescue 2	1	375.25	Paid	Materials & Services:Rope Rescue Operations
Feb 22, 2024	PO-0423 / Inv 5466	1" tubular webbing - red	200	96.00	Paid	Materials & Services:Rope Rescue Operations
Feb 22, 2024	PO-0423 / Inv 5466	1" tubular webbing - blue	150	72.00	Paid	Materials & Services:Rope Rescue Operations

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 22, 2024	PO-0423 / Inv 5466	prusik cord - red	40	34.80	Paid	Materials & Services:Rope Rescue Operations
Feb 22, 2024	PO-0423 / Inv 5466	1" tubular webbing - yellow	150	72.00	Paid	Materials & Services:Fire Operations:Supplies/Equipment
Feb 22, 2024	PO-0423 / Inv 5466	shipping	1	94.50	Paid	Materials & Services:Rope Rescue Operations
Total Rescue Northwest			1392	2,036.55		

SeaWestern Fire Fighting Equipment

Feb 7, 2024	INV28859 - ACH	Sigma twill Outer shell FF Coats for Scheetz, Senko and Caudel	3	1,319.25	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	Add Shelf Material Mic Tab to Center Backside of Coat	3	42.00	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	Lettering Patches	3	110.85	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	Nameplate Lettering 3" Lime/Yellow	3	116.85	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	FF Name Sigma Twill 7 oz Outer shell	3	1,281.75	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	4 2 " wide slef-fabric suspender tabs	3	98.85	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	42" EZH H-back Quick Adjust non-stretch suspenders	3	203.85	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	Shipping	1	32.10	Paid	Materials & Services:Fire Operations:PPE
Feb 7, 2024	INV28859 - ACH	Applied CM#1413	1	(1,460.00)	Paid	Materials & Services:Fire Operations:PPE
Total SeaWestern Fire Fighting Equipment			23	1,745.50		

Special Districts Insurance Services

Feb 5, 2024	03-0052514 - ACH	March Health premiums for staff	1	10,251.80	Paid	Personnel Services:Employee Benefits:Health Insurance
Feb 5, 2024	03-0052514 - ACH	March Dental premiums for staff	1	930.82	Paid	Personnel Services:Employee Benefits:Dental Insurance
Feb 5, 2024	03-0052514 - ACH	March Long-term care premiums for staff	1	143.22	Paid	Personnel Services:Employee Benefits:Long Term Disability Insurance
Total Special Districts Insurance Services			3	11,325.84		

Streamline

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 1, 2024	41F663CA-0039 - ACH	Monthly fee for website platform	1	126.00	Paid	Materials & Services:Professional Services:Computer Services
Total Streamline			1	126.00		
Tactical Business Group						
Feb 20, 2024	OR-CRR-2024-002 - ACH	Monthly ambulance/EMS billing services for January 2024	26	780.00	Paid	Materials & Services:EMS Operations:Ambulance Billing Fees
Total Tactical Business Group			26	780.00		
Verizon Wireless						
Feb 5, 2024	9954997645	Data charges for iPads in all apparatus	1	244.86	Paid	Materials & Services:Utilities:Telecommunications
Total Verizon Wireless			1	244.86		
VISA - Chase						
Feb 1, 2024	XXXX	ID Badges for Allyn Bright and Sandra Jensen	1	38.00	Paid	Materials & Services:Department Services
Feb 2, 2024	HD 510073457	Station Supplies	1	30.39	Paid	Materials & Services:Building & Maintenance:Supplies
Feb 2, 2024	HD 510073474	Station Supplies	1	242.98	Paid	Materials & Services:Building & Maintenance:Supplies
Feb 5, 2024	G038149691	monthly Microsoft Business 365 licenses payment	1	74.41	Paid	Materials & Services:Professional Services:Computer Services
Feb 7, 2024	XXXX	Clear Container Bins for Prevention material in Conference Room	1	65.98	Paid	Materials & Services:Administration:Supplies
Feb 13, 2024	XXXX	ID Card for Bobby Edwards from EasyIDCard	1	23.00	Paid	Materials & Services:Department Services
Feb 13, 2024	XXXX	Office Supplies from Amazon	1	45.99	Paid	Materials & Services:Administration:Supplies
Feb 13, 2024	XXXX	Office Supplies from Amazon	1	51.08	Paid	Materials & Services:Administration:Supplies
Feb 13, 2024	HD 526926097	Sweatshirts for board members	1	94.80	Paid	Materials & Services:Uniforms
Feb 15, 2024	HD 515745582	Conference Lodging Laura Waldron	1	235.56	Approved	Materials & Services:Training
Feb 16, 2024	HD 519749110	rear window replacement for 592	1	355.35	Paid	Materials & Services:Vehicle/Equipment Maintenance:518953
Feb 18, 2024	XXXX	Mo. Fee for Stamps.com	1	19.99	Paid	Materials & Services:Administration:Postage & Shipping

Payable Invoice Detail

INVOICE DATE	REFERENCE	DESCRIPTION	QUANTITY	GROSS	STATUS	ACCOUNT
Feb 19, 2024	HD 518077300	drain cleaner for clogged drain	1	18.99	Paid	Materials & Services:Building & Maintenance:Maintenance
Feb 20, 2024	XXXX	Mo. Fee for use of Xero Accounting Platform	1	31.50	Paid	Materials & Services:Professional Services:Accounting/Payroll Services
Feb 23, 2024	6225310	Dinner for Laura W and Chief Hartley at Winter Fire School	1	35.00	Paid	Materials & Services:Training
Feb 24, 2024	240224-03-13	Dinner for Laura W, Ryan R, and Chief Hartley at Winter Fire School	1	67.97	Paid	Materials & Services:Training
Feb 27, 2024	XXXX	Organizational Bins for Prevention material/file boxes	1	39.99	Paid	Materials & Services:Administration:Supplies
Feb 27, 2024	XXXX	Organizational boxes for prevention material & records room	1	51.58	Paid	Materials & Services:Administration:Supplies
Feb 27, 2024	HD 520444603	OFCA membership 23/24	1	120.00	Paid	Materials & Services:Administration:Memberships
Feb 27, 2024	HD 520444694	OFCA Spring Conference 2024 registration	1	290.00	Paid	Materials & Services:Training
Feb 28, 2024	XXXX	Mo. membership fee to Amazon Prime	1	14.99	Paid	Materials & Services:Administration:Memberships
Feb 29, 2024	HD 521526784	AED Batteries	1	69.96	Paid	Materials & Services:EMS Operations:Supplies
Total VISA - Chase			22	2,017.51		
Zoll Medical						
Feb 8, 2024	90096993 - ACH	Annual Preventative Maintenance for 2 Zoll Machines	2	620.00	Paid	Materials & Services:EMS Operations:Supplies
Total Zoll Medical			2	620.00		
Total			2063	128,482.57		



Deadline: November 1, 2024



2024 BEST PRACTICES PROGRAM

Your district can receive up to a 10% discount on your 2025 general liability, auto liability and property insurance contributions. There are five opportunities to earn 2% towards your total discount.

These opportunities include the following:

1. AFFILIATE ORGANIZATION MEMBERSHIP | CREDIT: 2%

You will receive a 2% credit for being a member of any of the following affiliated organizations:

- Cemetery Association of Oregon
- Oregon APCO-NENA
- Oregon Association of Chiefs of Police
- Oregon Association of Clean Water Agencies
- Oregon Association of Conservation Districts
- Oregon Association of Hospitals and Health Systems
- Oregon Association of Water Utilities
- Oregon Economic Development District Association
- Oregon Fire Chiefs Association
- Oregon Fire District Directors Association
- Oregon Library Association
- Oregon Mosquito and Vector Control Association
- Oregon People's Utility Districts Association
- Oregon PRIMA
- Oregon Public Ports Association
- Oregon Recreation and Park Association
- Oregon Rural Health Association
- Oregon Transit Association
- Oregon Water Resources Congress



2. PUBLIC MEETING POLICY | CREDIT: 2%

In order to receive the 2% credit, your district must have adopted or have a current policy in regards to public meetings. This policy must meet the new legislative requirements that went into effect January 1, 2024. A sample policy will be available in the SDAO Resource Library at www.sdaoresourcelibrary.com in the spring.

3. PUBLIC MEETING CHECKLIST | CREDIT: 2%

To receive credit in this category, you must complete the self-evaluation checklist that is available within the Best Practices Survey. The survey will open online at www.sdis.org in the spring. An announcement will be sent to all members when it is ready to be accessed.



4. SDAO/SDIS TRAINING | CREDIT: 2%

At least one (1) representative of the district must complete an SDAO/SDIS training of the following listed options:

- Any SDAO Board, Human Resources, or Risk Management Regional Training
- SDAO Annual Conference
- Metro Breakfast
- Board Practices Assessment Training

For an up-to-date list of the current scheduled SDAO/SDIS trainings please visit:

<https://www.sdao.com/calendar>



5. PUBLIC MEETING TRAINING (ONLINE) | CREDIT: 2%

ALL members of the Board of Directors of the district must complete the public meeting training offered on Vector Solutions (formerly SafePersonnel). The training will be available towards the end of spring 2024. Notifications will be sent out once the training is live on the Vector Solutions/SafePersonnel training sites. This training will be located in the course library under the SDIS custom course tab.

If your district has already set up their training website with Vector Solutions and you are looking to complete trainings, please contact your district's management team for information on creating your login. If you have forgotten your district's training website address or your login information, please contact Vector Solutions at **800-434-0154**.

If you have not set up your district's personalized training website and would be the district contact for the site, please email memberservices@sdao.com and send us your name, district name, contact phone number and email address.

RECIEVING CREDIT

To receive credit, a district representative must complete the Best Practices survey (located online on the SDIS Insurance Site) and click the Save button at the upper right-hand corner of the screen. Credit will only be awarded in a category when a box within that section is checked. If you cannot answer "yes" to at least one question within that category, credit will not be recorded. Your district will be notified by email this spring when the survey becomes available online. The survey must be submitted by a district representative who will verify completion of the credit requirements within the survey. Training credits taken by members are not automatically updated in the Best Practices Survey and must be manually checked off by the member. Please note, each district is responsible for completing their own survey online. The deadline to complete the survey is November 1, 2024.

If you have any questions regarding the Best Practices Program or need help completing it online, please contact Jaime Keeling at jkeeling@sdao.com or **800.285.5461 ext. 122**



2024

BEST PRACTICES PROGRAM

S | D | I | S

Main Office: PO Box 12613 | Salem, OR 97309-0613

Toll-free: 800-285-5461 | Phone: 503-371-8667

Fax: 503-371-4781 | Email: sdao@sdao.com

Web: www.sdao.com



CROOKED RIVER RANCH FIRE & RESCUE

Fire Chief's Report March, 2024

➤ Calls for service in February totaled 48. A breakdown of calls by month is below:

Calls by Incident Type	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
1-Fire (Building, Wildland, Vehicle, etc.)	3	2										5
2-Overpressure Rupture, Explosion, Overheat (No Fire)	1	0										1
3-Rescue & EMS	32	36										68
4-Hazardous Condition (No Fire)	0	0										0
5-Service Call	4	4										8
6-Good Intent Call	1	4										5
7-False Alarm & False Call	1	2										3
8-Severe Weather & Natural Disaster	0	0										0
9-Special/Other Incident	0	0										0
	42	48	0	0	0	0	0	0	0	0	0	0
Total Calls-To-Month End 2024												
	90											
<i>Total Calls-To-Month End 2023</i>	<i>60</i>	<i>59</i>	<i>54</i>	<i>53</i>	<i>51</i>	<i>51</i>	<i>70</i>	<i>53</i>	<i>51</i>	<i>64</i>	<i>47</i>	<i>41</i>

➤ Auto/Mutual Aid Given/Received – 2024 (end of prior month)

- Auto-Aid Given – 0
- Auto-Aid Received – 0
- Mutual-Aid Given – 4
- Mutual-Aid Received – 2

- Library to dorm conversion update. Cabinets are being picked up and will be installed by the end of March.
- The Easter Egg Hunt will be on Saturday, March 30th. The eggs and prizes have arrived and stuffing the eggs with candy has commenced.
- Annual fire apparatus services are beginning and should be complete by the end of May.
- The Jefferson County Commissioners held a public hearing on the Title III Defensible Space Grant Funds. The proposal for this round of grants is to increase the amount to \$600. The public comment period is open now and the Commissioners will make a final decision on May 8th.
- The Oregon State Fire Marshal has started a new incentive program. This limited-funded pilot program provides a one-time incentive payment of \$250 to people living in select areas of Oregon to improve defensible space. Terrebonne is one of the selected areas. Several assessments have been completed using the new OSFM Defensible Space Assessment electronic survey tool.
- Monthly FireMed Report
 - Number of paid memberships: 22
 - Number of new memberships: 2
 - Number of lapsed/non-renewals: 4
 - Total FireMed memberships: 282

Respectfully submitted,

Sean Hartley
Fire Chief

Chief!

Thank you for
coming to our meeting
you add so much to the
conversation.

Ally Shurt